

# REACHING NEW





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## **OUR MISSION**

To be the most innovative, reliable, and profitable bank through high integrity, right strategy and skilled, energetic workforce while giving first priority to providing complete in-demand banking services to our customers in a state-of-the art environment upholding a "bankcustomer partnership" culture.

## BOARD OF DIRECTORS

Erdenebat Badarch

Tumurkhuu Davaakhuu

Sergelen Davaakhuu

Erdenesanaa Burenjargal Independent member

Rolf Dieter Woerle Independent member

## EXECUTIVE MANAGEMENT







Deputy CEO, Chief Risk Officer Felegjamts Jav

Human Resource Manager

Battsetseg Baatarkhuu





Deputy CEO, Chief Operating Officer Bayarmaa Tsengel

Deputy CEO, Chief Sales Officer Naranbaatar Radnaa



Internal Auditor Narantsetseg Jamiyn



## EXTERNAL AUDITOR

### Deloitte.

Orlotto Oroth Autit III Inde 400, 40 Bine Stag Towner Prace Avenue 13, Sochhauter States, I. Houses Anaetkanter 14245, Marguta Mar +530, Torto Urbs, Set +530, Torto Urbs, Set +530, Torto Urbs, Mar +

### INDEPENDENT AUDITOR'S REPORT

To the Shareholder of Erel Bank LLC

We have audited the accompanying financial statements of Erel Bask LLC ("Bask"), which comprise the statement of financial position an at December 31, 2013 and the statement of comprehensive income, statement of changes in opiny and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements-

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Backing Law of Morgolia and Guidelines issued by Back of Morgolia ("the Guidelines") and for such internal control as management determines is recessary to enable the preparation of financial statements that are free from material misstatement, whether due to finad or error.

dialar's Reponibility

Our responsibility is to express an opinion on these financial statements based on our andit. We conducted our mult in accordance with International Standards on Auditing. These standards require that we comply with ethical requirements and plan and perform the andit to obtain reasonable assumeses whether the financial statements are fee from instead mistikement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedurus selected depend on the auditor's judgment, including the unsessment of the triks of material misistatement of the financial statements, whether due to fraud or error. In making these risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing as opinion on the effectiveness of the entity's internal control. An audit also includes estimating the repreprinteness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide train for our audit optation.

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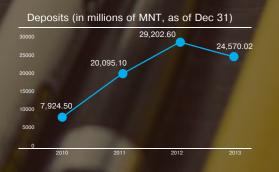
### STATEMENT BY EXECUTIVES

We, Turnurkhuu Duvaakhuu, the Chief Executive Officer of Erel Bank LLC ("the Company"), and Sarantsetseg Sandagdorj, the General Accountant, being the officers primarily responsible for the financial reporting of the Company, do hereby state that, in our opinion, the accompanying financial statements set out on pages 1 to 53 are drawn up in accordance with the Banking Law of Mongolia and Guidelines issued by the Bank of Mongolia and the financial position of the Company as at December 31, 2013 and of its financial performance and the cash flows of the Company for the year ended are fairly presented.

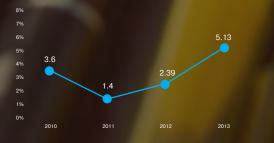


Sarantsetseg Sandagdorj General Accountant

## KEY STATISTICS

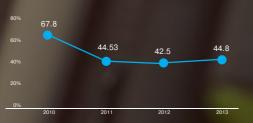


Non performing loans (in %, as of Dec 31)

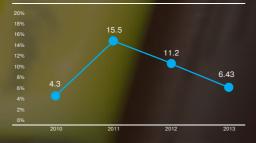




Equity/Risk Adjusted Assets (in %, as of Dec 31)



ROE (in %, as of Dec 31)



ROA (in %, as of Dec 31)



Erelbank

## FINANCIAL HIGHLIGHTS

ASSETS	2011	2012	2013
HIGHLIGHTS       ASSETS         Cash and cash equivalents	1,482,164	1,822,843	1,317,312
Current account with other banks	2,884,550	6,403,784	9,504,069
Investment securities		1,999,265	4,990,023
Loans /net/	26,523,137	31,373,750	33,844,375
Foreclosed properties /net/	125,847		879,555
Fixed assets /net/	1,442,863	1,523,102	1,782,865
Intangible assets	240,500	190,164	158,253
Long-term investments	41,152	41,152	3,550,852
Other assets	469,627	1,044,685	1,405,345
Total assets	33,209,843	44,398,747	57,432,652
LIABILITIES	2011	2012	2013
Current account	418,625	1,655,728	539,500
Deposits	19,676,502	27,546,852	24,030,523
· Funds from other banking Institution	1,101,240	1,096,560	13,582,782
Borrowed funds		60,000	347,213
Other liabilities	1,088,350	1,736,388	1,588,209
Total liabilities	22,284,718	32,095,529	40,088,228
OWNER'S EQUITY	2011	2012	2013
Equity fund	8,000,000.	10,921,083	16,290,000
Reserved and other funds	4,041	4,041	4,041
Current period earnings/loss	1,693,649	1,378,093	1,050,383
Previous period earnings/loss	1,227,434		
TOTAL EQUITY	10,925,124	12,303,218	17,414,424
TOTAL LIABILITIES AND OWNER'S EQUITY	33,209,843	44,398,747	57,432,652
	2011	2012	2013
PRUDENTIAL RATIO			
PRUDENTIAL RATIO Tier 1 Capital adequacy ratio	44.5%	42.2%	44.90%
	44.5% 44.5%	42.2% 42.2%	44.90% 44.90%
Liquidity ratio	44.5%	42.2%	44.90%
Liquidity ratio	44.5% 19.6%	42.2% 31.9%	44.90% 39.50%
Liquidity ratio	44.5% 19.6% <b>2011</b>	42.2% 31.9% <b>2012</b>	44.90% 39.50% <b>2013</b>
Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Expense Net Interest Income	44.5% 19.6% <b>2011</b> 4,876,494	42.2% 31.9% <b>2012</b> 7,644,278	44.90% 39.50% <b>2013</b> 8,722,612
Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Expense	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110)	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514)	44.90% 39.50% <b>2013</b> 8,722,612 (4,313,862)
Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Expense Net Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve and asset revaluation	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110) <b>2,834,383</b>	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b>	44.90% 39.50% <b>2013</b> 8,722,612 (4,313,862) <b>4,408,750</b>
Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Expense Net Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110) <b>2,834,383</b> (74,862) <b>(74,862)</b>	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) <b>(367,452)</b>	44.90% 39.50% <b>2013</b> 8,722,612 (4,313,862) <b>4,408,750</b> (537,164) <b>(537,164)</b>
Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense Non-interest income	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110) <b>2,834,383</b> (74,862) (74,862) (74,862) 1,519,053	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) <b>(367,452)</b> <b>(367,452)</b> 1,271,443	44.90% 39.50% <b>2013</b> 8,722,612 (4,313,862) <b>4,408,750</b> (537,164) <b>(537,164)</b> <b>(537,164)</b> 416,629
Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Expense Net Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense Non-interest income Non-interest expense	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110) <b>2,834,383</b> (74,862) <b>(74,862)</b> 1,519,053 (2,026,727)	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) <b>(367,452)</b> 1,271,443 (2,234,408)	44.90% 39.50% <b>2013</b> 8,722,612 (4,313,862) <b>4,408,750</b> (537,164) <b>(537,164)</b> (537,164) 416,629 (3,155,681)
Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense Non-interest income Non-interest income Non-interest Income	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110) <b>2,834,383</b> (74,862) <b>(74,862)</b> 1,519,053 (2,026,727) <b>(507,673)</b>	42.2% 31.9% 2012 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) (367,452) (367,452) 1,271,443 (2,234,408) (962,965)	44.90% 39.50% 2013 8,722,612 (4,313,862) 4,408,750 (537,164) (537,164) (537,164) 416,629 (3,155,681) (2,739,052)
Liquidity ratio Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense Non-interest income Non-interest expense Net Non-Interest Income Operating income	44.5% 19.6% <b>2011</b> 4,876,494 (2,042,110) <b>2,834,383</b> (74,862) <b>(74,862)</b> <b>(74,862)</b> 1,519,053 (2,026,727) <b>(507,673)</b> 262,796	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) <b>(367,452)</b> <b>(367,452)</b> 1,271,443 (2,234,408) <b>(962,965)</b> 255,687	44.90% 39.50% 2013 8,722,612 (4,313,862) 4,408,750 (537,164) (537,164) 416,629 (3,155,681) (2,739,052) 115,010
Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense Non-interest income Non-interest expense Net Non-Interest Income Operating income Operating expenses	44.5% 19.6% 2011 4,876,494 (2,042,110) 2,834,383 (74,862) (74,862) (74,862) 1,519,053 (2,026,727) (507,673) 262,796 (625,228)	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) <b>(367,452)</b> <b>(367,452)</b> <b>(367,452)</b> 1,271,443 (2,234,408) <b>(962,965)</b> 255,687 (1,087,377)	44.90% 39.50% 2013 8,722,612 (4,313,862) 4,408,750 (537,164) (537,164) (537,164) 416,629 (3,155,681) (2,739,052) 115,010 (46,767)
Liquidity ratio Liquidity ratio Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve Fund Expense Non-interest income Non-interest income Non-interest expense Net Non-Interest Income Operating income Operating income	44.5% 19.6% 2011 4,876,494 (2,042,110) 2,834,383 (74,862) (74,862) (74,862) 1,519,053 (2,026,727) (507,673) 262,796 (625,228) (362,431)	42.2% 31.9% 2012 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (367,452) (377,452) (377,452) (377,452) (377,452) (377,	44.90% 39.50% 2013 8,722,612 (4,313,862) 4,408,750 (537,164) (537,164) (537,164) 416,629 (3,155,681) (2,739,052) 115,010 (46,767) 68,243
Liquidity ratio Liquidity ratio INCOME STATEMENT Interest Income Interest Income Credit Risk Reserve Fund Expense Net Risk Reserve Fund Expense Net Risk Reserve and asset revaluation expense Non-interest income Non-interest expense Net Non-Interest Income Operating income Operating expenses	44.5% 19.6% 2011 4,876,494 (2,042,110) 2,834,383 (74,862) (74,862) (74,862) 1,519,053 (2,026,727) (507,673) 262,796 (625,228)	42.2% 31.9% <b>2012</b> 7,644,278 (3,925,514) <b>3,718,764</b> (367,452) <b>(367,452)</b> <b>(367,452)</b> 1,271,443 (2,234,408) <b>(962,965)</b> 255,687 (1,087,377)	44.90% 39.50% 2013 8,722,612 (4,313,862) 4,408,750 (537,164) (537,164) (537,164) 416,629 (3,155,681) (2,739,052) 115,010 (46,767)

## ЭРЭЛБАНК

## CONVENIENT PERSONAL BANKING

Erelbank serves a full range of consumer banking needs including; checking, saving accounts, loans and small business services. We strive to provide face-to-face personal experience services as well as conciergestyle customer services to make branch visits as convenient as possible. To fully serve and comfort our customers, within each branch we have corners dedicated for children (playground).

## PIONEERING THE FUTURE OF DIGITAL BANKING SERVICE

Erelbank is in the stage of researching and developing new technology to pioneer Swipe card readers, mobile payment solution for smart phones that will be suited best for today's modern digital lifestyle. Swipe card readers will enable merchants, small business owners and individuals to cost efficiently receive payments from bank cards in a matter of seconds.

Furthermore, consumers will simply use their bank cards at any corner and anywhere they go, whether taking a cab, riding a bus, or shopping in a market. As a result, ATM hunting and worrying about shopping without cash on hand will be eliminated.

## BALANCED RISK MANAGEMENT

obligations to its customers but also ensures compliance management, and Operational Risk management sub



An effective performance management process is critical to our business success. All employees are evaluated periodically on KPI (Key Performance Indicators) to help our bank define and measure progress. And each time managers provide comprehensive feedback to clarify employee expectations, inform pay and promotion decisions and highlight individuals' strengths and areas that need work.







OUR STAFF Business success today depends more than ever on employees skills and engagement. We invest in our people by training and developing their skills to thrive in our fast moving and competitive sector.



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Nergui
Odontsetseg
Orgilmaa
Ochbayar
Oyunjargal
Oyun-Erdene
Saikhanjargal

Tumur-Ochir



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